

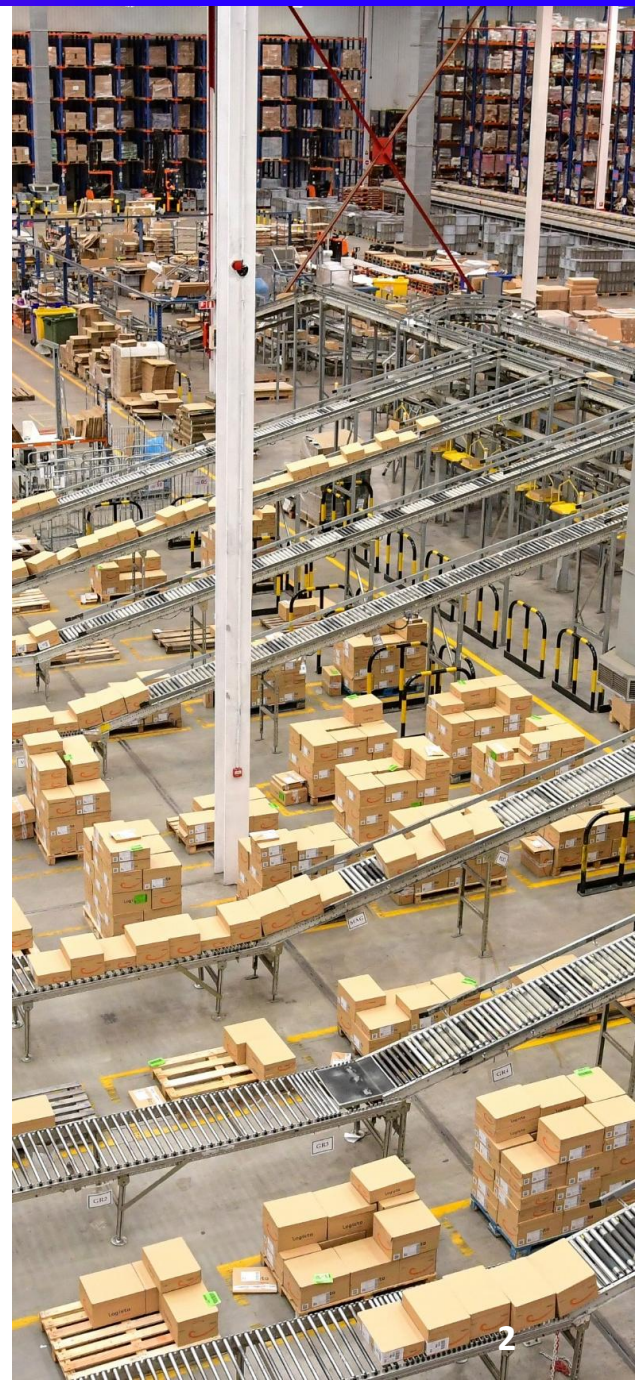
Results Presentation FY2026

1 October 2025 - 30 September 2026

November 6th, 2026

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- Variations of figures disclosed throughout the presentation reflect year-on-year changes (%) unless otherwise stated.



Agenda

FY2026 Results Presentation

01 Key Highlights

02 Business Overview

03 Main Financials

04 Closing Remarks & Outlook

05 Q&A

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FY2026

Results Presentation

From performance highlights to FY2027 guidance

1 October 2025 – 30 September 2026

01

Key Highlights



Key Highlights

Logista

FY2026 performance at a glance

FY2026

Underlying growth delivered

A defensive and diversified business model continued to support performance in a volatile environment

Good performance in traditional businesses, with the transport recovery gaining traction

01

GUIDANCE DELIVERED

Underlying adjusted EBIT growth delivered in line with FY2026 guidance, excluding profit on inventory, supported by the good performance of Iberia and Italy

02

MACROECONOMIC RESILIENCE

Pricing and cost recovery mechanisms offset higher fuel costs mitigating the impact of a complex macroeconomic environment

03

FY2026 DIVIDEND GROWTH

Proposed FY2026 dividend of €2.17 per share, up 3.8% year-on-year, compared with initial dividend guidance of at least €2.09 per share

04

SUSTAINABILITY

Continued ESG execution through the 2024–2026 plan and the new 2027–2030 roadmap

Financial Performance

Logista

Key Group metrics and regional contribution

REVENUES
€13,837M
+2.2%

ECONOMIC SALES
€1,840M
+1.7%

ADJUSTED EBIT
€391M
+3.3%
Includes €36M profit on inventory

NET PROFIT
€282M
+0.3%

Economic Sales by region[1]

Contribution and year-on-year evolution

IBERIA
€1,183M +1.1%

ITALY
€457M +5.3%

FRANCE
€207M (2.1)%

Underlying Adjusted EBIT growth was delivered in line with guidance, while inventory effects provided an additional benefit to reported results, albeit smaller than last year

Notes: 1. The sum of the segments may not reconcile to the Group's total Economic Sales due to adjustments and eliminations.

Resilient performance in a complex macroeconomic environment

Logista

Despite macroeconomic and geopolitical uncertainty, Logista delivered resilient performance throughout the year.

A defensive business mix, combined with effective pricing and cost recovery mechanisms and disciplined cost management, helped mitigate pressures across certain activities.

Macroeconomic Headwinds

- Energy and fuel **price volatility** increased transportation costs.
- **Inflationary pressures** continued to increase transportation and operating costs.
- Macroeconomic uncertainty and **softer demand** affected volumes in selected activities.
- Some transport businesses faced **lower activity** and margin pressure.

Mitigating Factors

- **Pricing and cost recovery** mechanisms offset higher fuel costs.
- **Inflation-linked clauses**, tariff adjustments and disciplined cost management helped protect operating margins.
- A **diversified portfolio** and defensive business mix supported resilient performance.
- **Operational improvement** initiatives across transport businesses delivered positive results during the year.

Macroeconomic Tailwinds

Macro-driven **interest rate increases** will boost Logista's financial income once applied under its credit line agreement.

Solid shareholder remuneration

Logista

Proposed FY2026 dividend of €2.17 per share, 3.8% above the previous two years

GROSS DIVIDEND PER SHARE[2]

€2.17

+3.8% vs. FY2025

TOTAL DISTRIBUTION[2]

€288M

Proposed FY2026 gross dividend

KEY TAKEAWAY

The proposed FY2026 dividend of €2.17 per share represents a 3.8% increase after two years of stable dividends

Supported by resilient cash generation and strong commitment to shareholder return

FY2026 dividend composition

Clear visibility on FY2026 shareholder remuneration

€0.58	€1.59	€2.17
Gross Interim dividend	**Gross Final dividend**	**Total FY2026 Gross DPS[1,2]**
Paid in Aug 2026	Subject to AGM approval	+3.8% vs. FY2025

The proposed FY2026 dividend reflects Logista's commitment to attractive shareholder remuneration, supported by resilient cash generation

Notes: 1. DPS: Dividend Per Share 2. FY2026 total gross dividend proposal includes the gross interim dividend paid in August 2026 and the final gross dividend subject to the February 2027 AGM's approval, considering 100% of shares.

Over a decade of consistent shareholder remuneration

Logista

Annual dividends allocated to each financial year

SINCE THE IPO

€2.25bn+

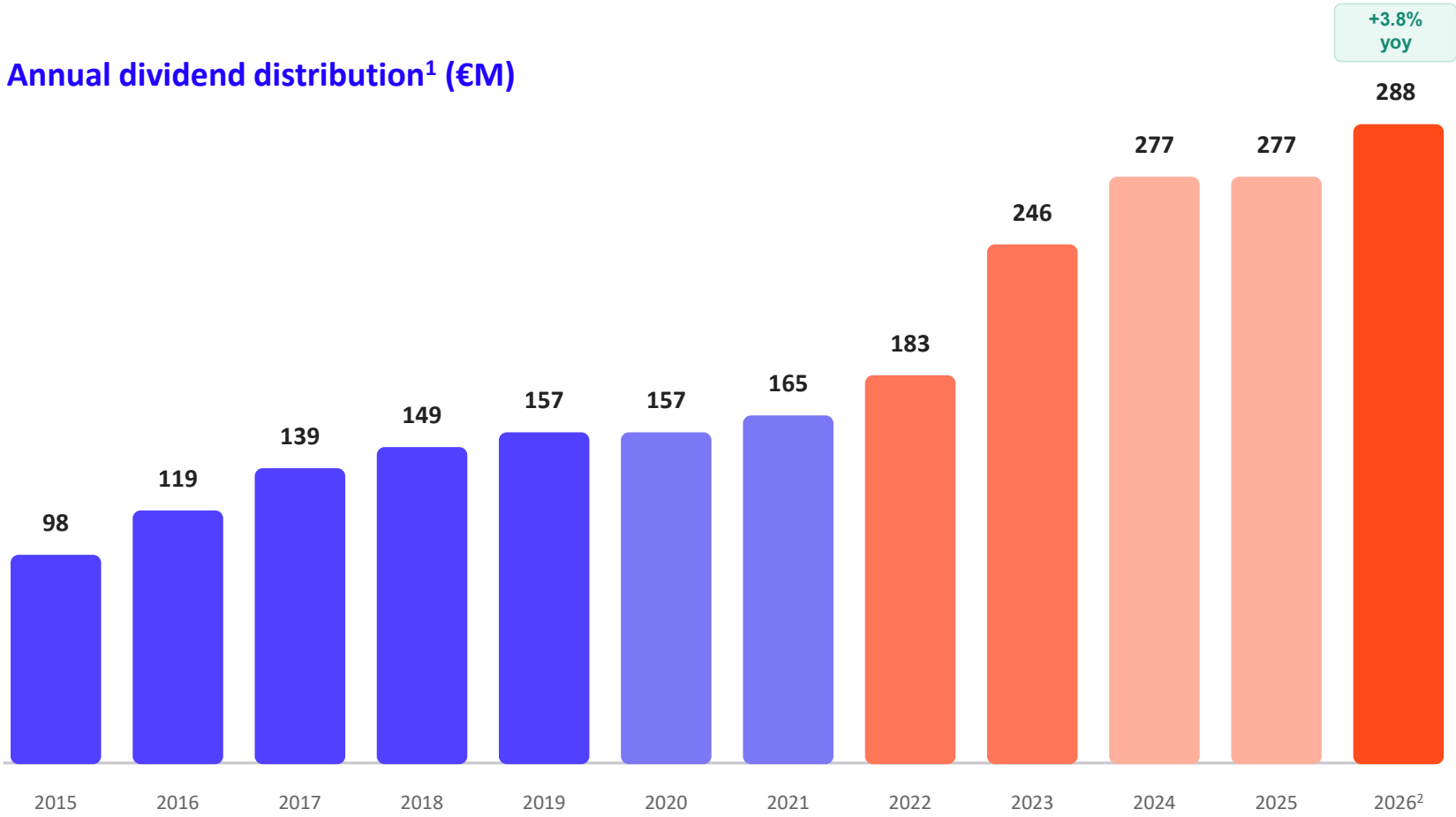
distributed to shareholders

€16.99

cumulative gross dividend per share

Consistent shareholder remuneration

Annual dividend distribution[1] (€M)



More than €2.25 billion distributed since the IPO, with the proposed FY2026 dividend marking a new record

Notes: 1. Total annual dividend considering 100% shares. Figure may differ from CF payment as treasury shares do not receive dividend 2.FY2026 total gross dividend proposal includes the interim dividend paid in August 2026 and the final gross dividend subject to the February 2027 AGM's approval, considering 100% of shares.

Key Highlights – FY2026 Sustainability plan update

Logista

Progress delivered across environmental, social and governance priorities

ENVIRONMENTAL

90% kilometres travelled with a sustainable fleet[1]

+37,000 NGP[2] recycling points of sale

SOCIAL

32% women in upper and middle management

50% women in final stages of recruitment processes

GOVERNANCE

Data protection awareness strengthened through targeted training initiatives

Sustainable procurement with ESG monitoring across the value chain

2027–2030 ROADMAP

Net Zero ambition

Scopes 1 & 2 by 2030; Scope 3 by 2050

Five social pillars

Health, safety & wellbeing; talent; diversity; engagement; and social contribution

Stronger governance capabilities

Ethics, compliance, risk management, resilience, cybersecurity and data protection

Notes: 1. Sustainable fleet is considered Euro VI vehicles. Target scope includes Logista Freight, El Mosca, Logista Parcel, Carbó and Nacex. 2. Next Generation Products



02

Business Overview

Iberia

Logista

Transport lifts margins for Iberia despite lower inventory gains in tobacco business

Business performance at a glance

Key drivers and developments during FY2026

ECONOMIC SALES[3]
€1,183M +1.1%

ADJUSTED EBIT[3]
€202M +6.3%

Tobacco & Related

- Total tobacco volumes[1] declined by 1.3% yoy across Spain and Portugal.
- Inventory gains[2] were lower year on year, affecting reported growth (€24M vs. €34M).
- Value-added logistics services and recycling continued to progress.

Transport

- **Long-distance** transport continued its operational turnaround and customer-mix optimization with improvements starting to show in financial results.
- **Long-distance** activity was affected by a delayed fruit season, maritime disruption and, to some extent, higher fuel costs.
- **Industrial Parcel** remained resilient, compensating for weaker performance in frozen activity.
- **Courier Business** performed very well, particularly in Iberia, supported by double-digit growth in the Netherlands.

Pharma

- Strong Economic Sales growth supported by new agreements and additional services.
- Positive performance across the pharmacy distribution channel.

Other Businesses

- Successfully completed the **sale of Logista Publicaciones** on 30 April 2026, in line with the Group's strategy to streamline non-core activities.

Notes: 1. Volume includes cigarettes, cigars, RYO, heated tobacco units and other products; 2. Estimated inventory gain; 3. FY2025 figures restated following the organizational change affecting Poland.

Italy

Logista

Commercial momentum and new categories supported continued growth

Business performance at a glance

Key drivers and developments during FY2026

ECONOMIC SALES
€457M +5.3%

ADJUSTED EBIT
€141M +5.1%

Tobacco Distribution

- Total tobacco volumes[1] remained broadly resilient with a -0.9% yoy variation.
- Pricing and excise-tax changes generated a positive inventory[2] effect of €7M.
- Distribution services in the Netherlands continued to consolidate.

Related Products

- Heat-not-burn continued to expand, consolidating its significant share of total tobacco volumes in Italy.
- NGP[3] recycling initiative continued to expand its nationwide reach.
- E-cigarette refills and nicotine pouches continued to grow.

Pharma

- Organic expansion continued through new laboratory agreements.
- Commercial initiatives supported double-digit Economic Sales growth.

Notes: 1. Volume includes cigarettes, cigars, RYO, heated tobacco units and other products; 2. Estimated inventory gain; 3. NGP: Next Generation Products

France

Logista

Ongoing cost management helped partially mitigate the impact of declining tobacco volumes

Business performance at a glance

Key drivers and developments during FY2026

ECONOMIC SALES[3]
€207M (2.1%)

ADJUSTED EBIT[3]
€48M (11.5%)

Tobacco Distribution

- Traditional tobacco volumes[1] continued to decline during the year by 6.5%, although at a slower pace than in previous periods.
- Tax and pricing changes generated a positive inventory[2] effect of €5M.
- Operational efficiency and disciplined cost control helped mitigate the impact of lower volumes.

Related Products

- Continued growth of e-cigarette refill volumes, albeit at a slower pace than in FY2025.
- NGP recycling program gained further traction among tobacconists.
- Continued enhancement of the tobacconist value proposition through service and operational improvements.
- Negligible impact from the nicotine pouches ban implemented in April 2026.
- Electronic transaction and Strator adoption continued to expand.

Notes: 1. Volume includes cigarettes, cigars, RYO, heated tobacco units and other products; 2. Estimated inventory gain; 3. FY2025 figures restated following the organizational change affecting Poland. 4. Next Generation Products



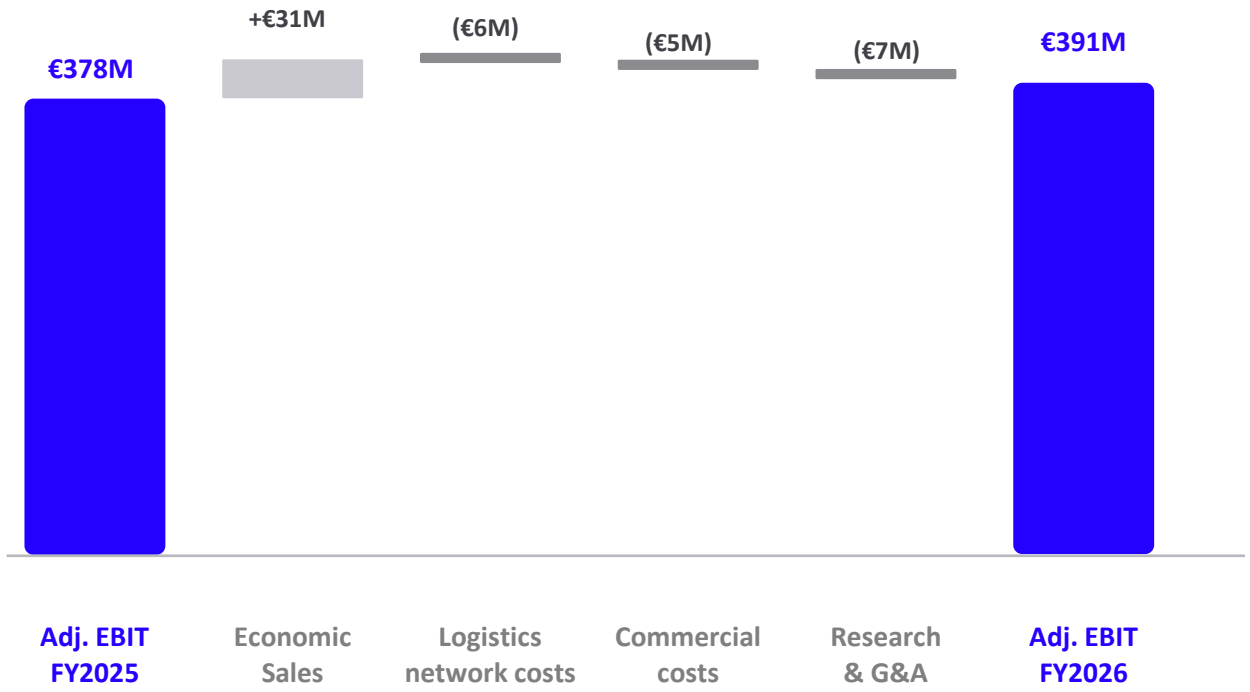
03

Main Financials

Adjusted EBIT Bridge (€M, yoy%)

Logista

Operating performance supported by resilient core activities



Drivers for EBIT variances

ECONOMIC SALES

- Positive underlying performance in main activities in Iberia and Italy.

ADJUSTED EBIT

- 3% yoy growth despite having a lower contribution of the profit on inventory compared to the previous year (€36M vs. €45M).

OPERATING PROFIT (EBIT)

- Stable EBIT of €317M, slightly lower than FY2025.
- Restructuring costs and other costs of €13M associated primarily with necessary operational changes to support sustained efficiency improvements in the coming years.
- €1M impairment on asset value and other costs compared to a capital gain of €6M last year from the sale of assets in Spain.

Positive performance in all major businesses in Iberia and Italy

Net Profit Bridge (€M, yoy%)

Logista

Slightly lower operating profit offset by resilient financial income



Drivers for Net Profit variances

OPERATING PROFIT

- Operating Profit evolution mainly reflected the year-on-year change in profit on inventory, together with restructuring and other non-recurring effects mostly compensated by improvements in underlying business.

FINANCIAL RESULTS[1]

- €81M financial income vs. €73M last year.
- Higher financial income thanks to a higher cash balance throughout the year.

TAXES

- Effective tax rate of 27.3% vs. 26.3% last year given France's extraordinary tax on large companies.

EARNINGS

- Earnings per share of €2.13, in line with FY2025.

Net profit increased to €282M, supported by resilient financial income and improvement in the underlying businesses in Italy and Iberia

Notes: 1. Financial income includes interest income following the Supreme Court's favourable ruling and returns on a financial investment.

Financial Income and treasury dynamics

Higher average balances more than offset the impact of lower interest rates

AVERAGE CASH BALANCE
€2,294M
FY2026 vs. €1,985M in FY2025

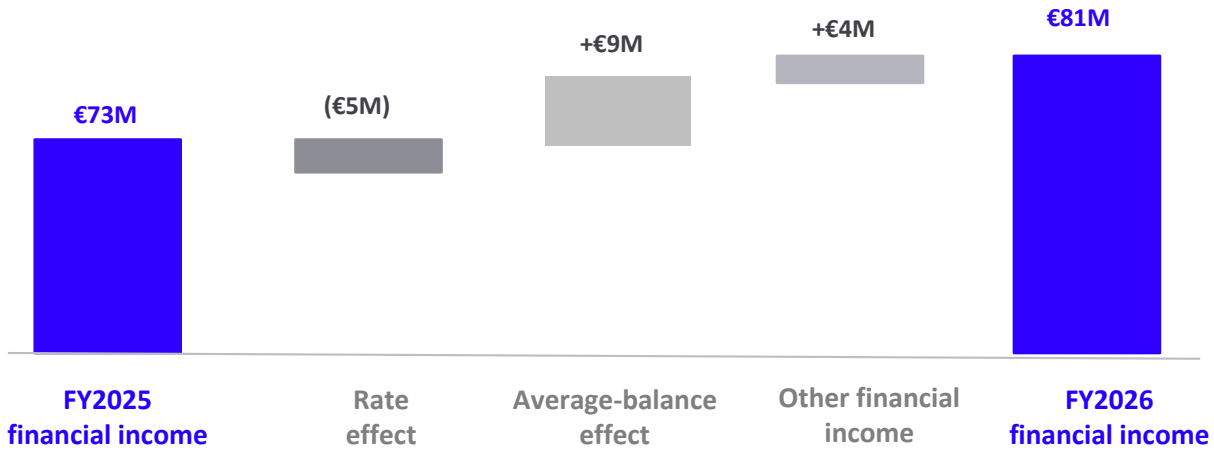
AVERAGE REMUNERATION RATE
3.26%
Including contractual spread vs. 3.54% in 2025

FINANCIAL INCOME
€81M
FY2026 compared with €73M in FY2025

CONTRACTUAL SPREAD
+0.75%
Applied to the relevant balance

Financial income bridge

FY2025 financial income reconciled to FY2026



Drivers of higher financial income

CASH BALANCE

- Higher cash balances throughout the year contributed to increased financial income.

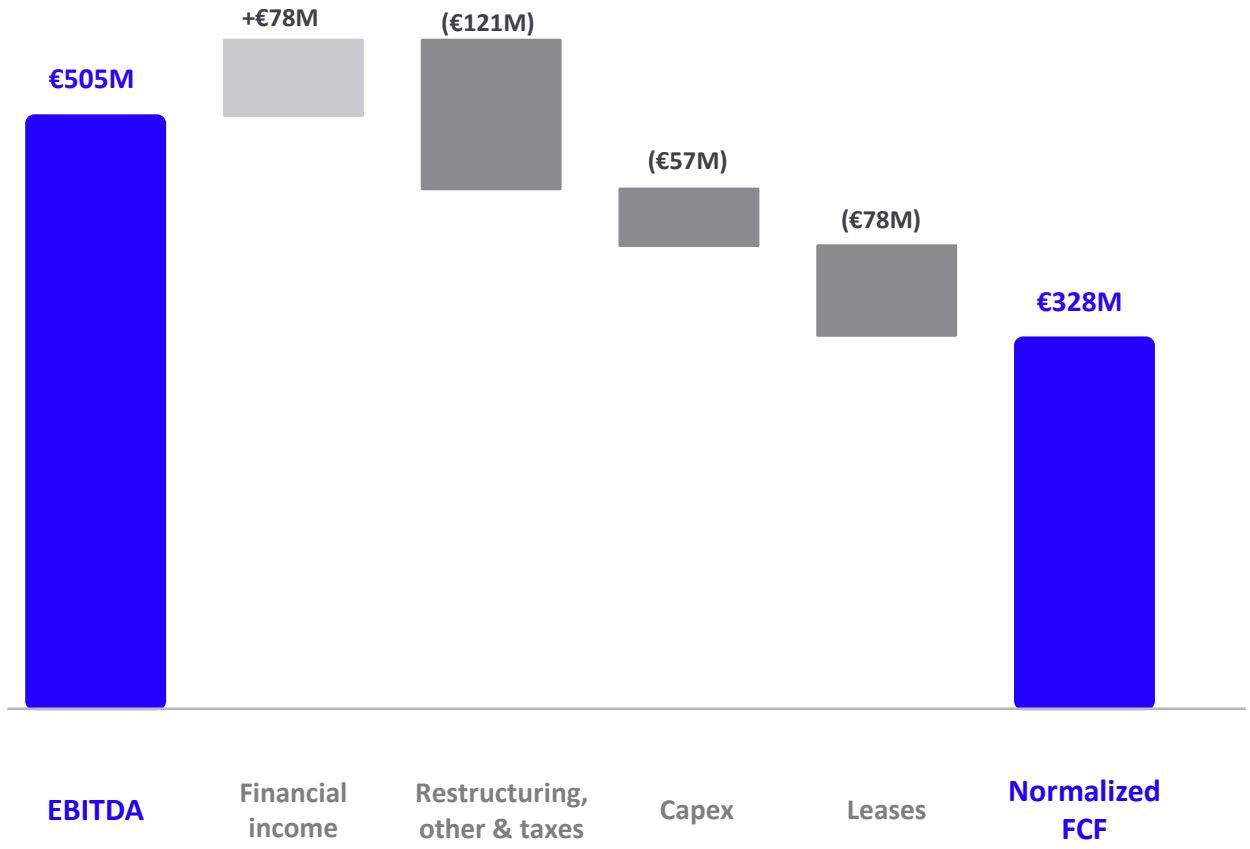
OTHER FINANCIAL INCOME

- Includes interest income following the favourable Supreme Court ruling on the tax dispute in Spain, together with income from a financial investment.

Higher average cash balances more than offset lower interest rates, resulting in higher financial income year-on-year

Normalized FCF Bridge (€M)

Logista



Drivers of Free Cash Flow

EBITDA

- **EBITDA** 2% above the previous year, due to the favourable business performance

FINANCIAL RESULTS[1]

- €81M financial income vs. €73M last year

RESTRUCTURING COSTS & OTHER NON-RECURRING CASH FLOWS

- Includes a €10M tax refund following a final Supreme Court ruling in favour of the Group in Spain, which offset the restructuring costs paid during the fiscal year

NORMALIZED TAXES

- Normalized taxes of €122M during the year vs. €114M in FY2025

CAPEX

- **€57M of capex** in FY2026 supporting operational efficiency and growth through automation and capacity expansion across warehouses and distribution platforms, systems upgrades and digital transformation projects, vs. €54M in FY2025

Recurring cash conversion supports shareholder remuneration, while reported FCF reflects the timing of working capital and tax related flows

Notes: 1. Financial income as reported in P&L which varies from financial income at cash flow that reflects amounts effectively collected.

Stock Performance

Logista

Shareholder returns supported by dividends and a resilient share price

Indexed performance: Logista vs. IBEX 35 and IBEX Top Dividend



2026 TSR[1]

27%

SHARE PRICE APPRECIATION[2]

20%

MAXIMUM SHARE PRICE[3]

€37.56

Strong share price performance and consistent dividends delivered a 27% Total Shareholder Return in FY2026

Notes: 1. Total Shareholder Return from September 30th, 2025 to September 30th, 2026 inc. dividend paid in February and August 2026 but not reinvested, 2. share price appreciation from September 30th, 2025 to September 30th, 2026 , 3. maximum share price reached on July 29th, 2026

04

Closing Remarks & Outlook



Closing Remarks

Logista

Four reasons to remain confident in Logista's long-term equity story

01

Resilient operating performance

Core activities in Iberia and Italy performed positively, before inventory effects, with continued operational improvement in the transport segment.

02

Defensive business model

A diversified portfolio, combined with pricing and cost recovery mechanisms, strengthens resilience in a volatile macroeconomic environment.

03

ESG execution continues

The 2024–2026 sustainability plan provides the foundation for the new 2027–2030 roadmap.

04

Shareholder remuneration and value creation

Proposed €2.17 dividend per share, up 3.8% year-on-year, supported by solid cash generation.

Resilient operating performance and solid cash generation support Logista's commitment to shareholder remuneration

FY2027 Outlook

Logista

Clear priorities for profitable growth, diversification and shareholder returns

01

PROFITABLE GROWTH

Mid-single-digit

Adjusted EBIT growth

Excluding profit on inventory

02

CAPITAL ALLOCATION

Selective bolt-on M&A

Small and mid-sized acquisitions

Focused on geographic and business diversification

03

SHAREHOLDER RETURNS

At least €2.17/share

FY2027 dividend

Maintaining shareholder remuneration remains a priority

Logista enters FY2027 with a focused portfolio and a clear commitment to profitable growth and shareholder returns


Logista
PHARMA
Zona
de Alta
Seguridad
Logista
PHARMA
Ultracongelador
-70º
(±10º)
ULTCON27

05

Q&A

Q&A Session

Logista

Your partner
along the way,
all the way

06

Appendix



Revenues evolution

By segment and activity[1]

€M	FY2026	FY2025	Δ%
Iberia	**5,387**	**5,162**	**4.4%**
Tobacco and related products	4,400	4,194	4.9%
Transport	910	900	1.1%
Pharmaceutical distribution	330	306	7.7%
Other businesses	10	18	(43.5)%
Adjustments	(262)	(257)	(2.3)%
Italy	**5,000**	**4,781**	**4.6%**
Tobacco and others	5,000	4,781	4.6%
France	**3,514**	**3,654**	**(3.8)%**
Tobacco and related products	3,514	3,654	(3.8)%
Adjustments	**(64)**	**(61)**	**(6.1)%**
Total Revenues	**13,837**	**13,536**	**2.2%**



Notes: 1. Due to an organizational change Poland is now recorded in the same segment as France and not Iberia. 2025 figures have been restated.

Economic Sales evolution

By segment and activity[1]

€M	FY2026	FY2025	Δ%
Iberia	**1,183**	**1,170**	**1.1%**
Tobacco and related products	406	409	(0.8)%
Transport	762	732	4.2%
Pharmaceutical distribution	128	112	14.6%
Other businesses	10	18	(43.4)%
Adjustments	(123)	(100)	(22.6)%
Italy	**457**	**434**	**5.3%**
Tobacco and others	457	434	5.3%
France	**207**	**211**	**(2.1)%**
Tobacco and related products	207	211	(2.1)%
Adjustments	**(7)**	**(6)**	**(13.4)%**
Total Economic Sales	**1,840**	**1,809**	**1.7%**



Notes: 1. Due to an organizational change Poland is now recorded in the same segment as France and not Iberia. 2025 figures have been restated.

Adjusted EBIT[1] evolution

By geographical area

€M	FY2026	FY2025	Δ%
Iberia	202	190	6.3%
Italy	141	134	5.1%
France	48	54	(11.5)%
Total Adjusted EBIT	**391**	**378**	**3.3%**



Notes: 1. Due to an organizational change Poland is now recorded in the same segment as France and not Iberia. 2025 figures have been restated.

Profit & Loss Account

FY2026 compared with FY2025

€M	FY2026	FY2025	Δ%
Revenues	13,837	13,536	2.2%
Economic sales[1]	**1,840**	**1,809**	**1.7%**
(-) Operating cost of logistics networks[1]	(1,263)	(1,256)	(0.5)%
(-) Commercial operating expenses[1]	(77)	(73)	(6.4)%
(-) Research and central offices[1]	(109)	(101)	(7.3)%
Total operating costs[1]	**(1,449)**	**(1,431)**	**(1.3)%**
Adjusted EBIT[1]	**391**	**378**	**3.3%**
Margin[1]	*21.2%*	*20.9%*	*33 b.p.*
(-) Restructuring costs[1] and others	(13)	(5)	(188.2)%
(-) Amortisation of acquired assets	(60)	(61)	2.6%
Profit/(loss) on disposal and impairment	(1)	6	n.m.
Profit/(loss) from equity-accounting companies and others	1	1	(28.6)%
Operating Profit (EBIT)	**317**	**318**	**(0.4)%**
Financial income	81	73	11.4%
Financial expenses	(10)	(10)	(6.4)%
Profit before tax	**388**	**382**	**1.7%**
Corporate income tax	(106)	(100)	(5.6)%
Effective tax rate	*27.3%*	*26.3%*	*100 b.p.*
Net profit	**282**	**281**	**0.3%**



Notes: 1. Check Alternative Performance Measures for term definition

Cash Flow Statement

FY2026 compared with FY2025

€M	FY2026	FY2025	Variation[1]
EBITDA	505	495	11
Restructuring and other non-recurring cash flows	1	(7)	8
Net financial income/(expense)	78	72	7
Normalized taxes	(122)	(114)	(8)
Investment (Capex)	(57)	(54)	(3)
Rent payments	(78)	(76)	(2)
Normalized Cash Flow	**328**	**315**	**13**
Change in working capital	46	178	(132)
Effect of cut-off date on taxes	2	(20)	22
Divestments	3	12	(10)
Company acquisitions (M&A)	0	(3)	3
Free Cash Flow	**378**	**483**	**(105)**



Notes: 1. Figures are rounded and may not add up exactly.

Balance Sheet

September 2026 compared with September 2025

€M	Sept. 2026	Sept. 2025
Property, plant and equipment and other fixed assets	521	485
Net long-term financial investments	17	34
Net goodwill	1,012	1,012
Other intangible assets	147	201
Deferred tax assets	-	-
Net inventory	1,876	1,893
Net receivables and other	2,106	2,034
Cash and cash equivalents	2,752	2,648
Held-for-sale assets	-	-
Total Assets	**8,433**	**8,308**
Shareholders' funds	650	642
Non-controlling interests	-	-
Non-current liabilities	261	237
Deferred tax liabilities	154	177
Short-term borrowings	73	62
Short-term provisions	6	7
Trade and other payables	7,288	7,182
Liabilities linked to assets held for sale	-	-
Total Liabilities	**8,433**	**8,308**

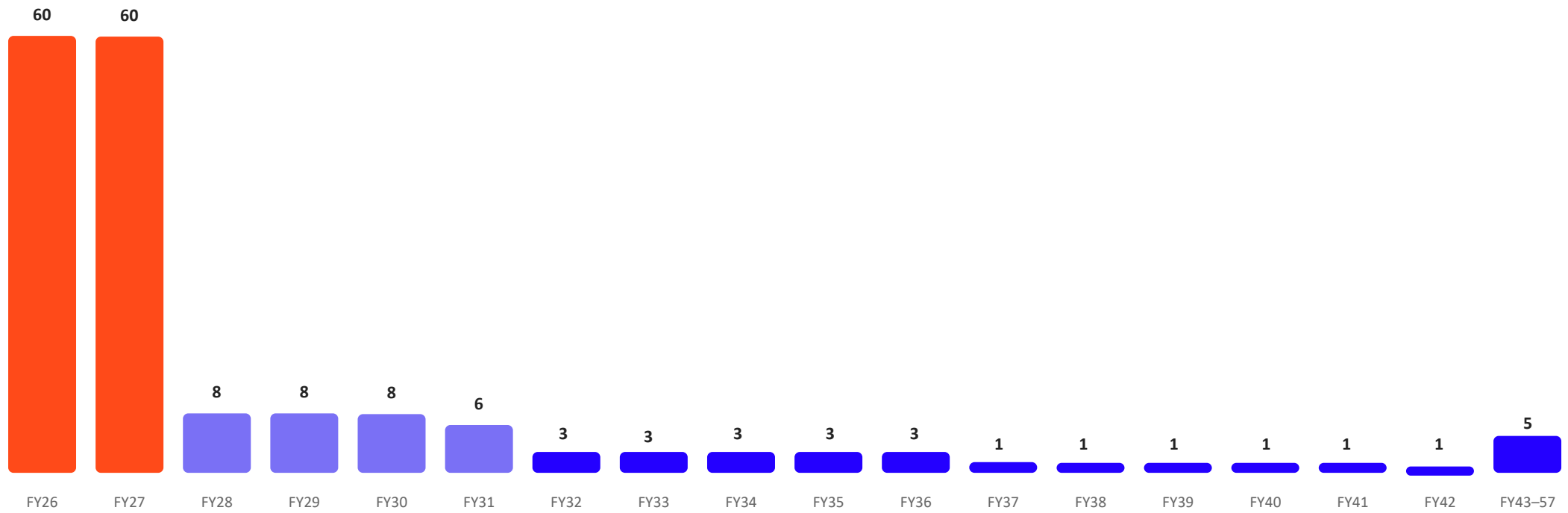


Alternative Performance Measures

Purchase Price Allocation amortisation profile

Purchase Price Allocation (PPA, €M)

Amortisation of intangible assets linked to the acquisitions of the French business, Speedlink, Carbó Collbatallé, Transportes El Mosca, Gramma Farmaceutici and BPS.



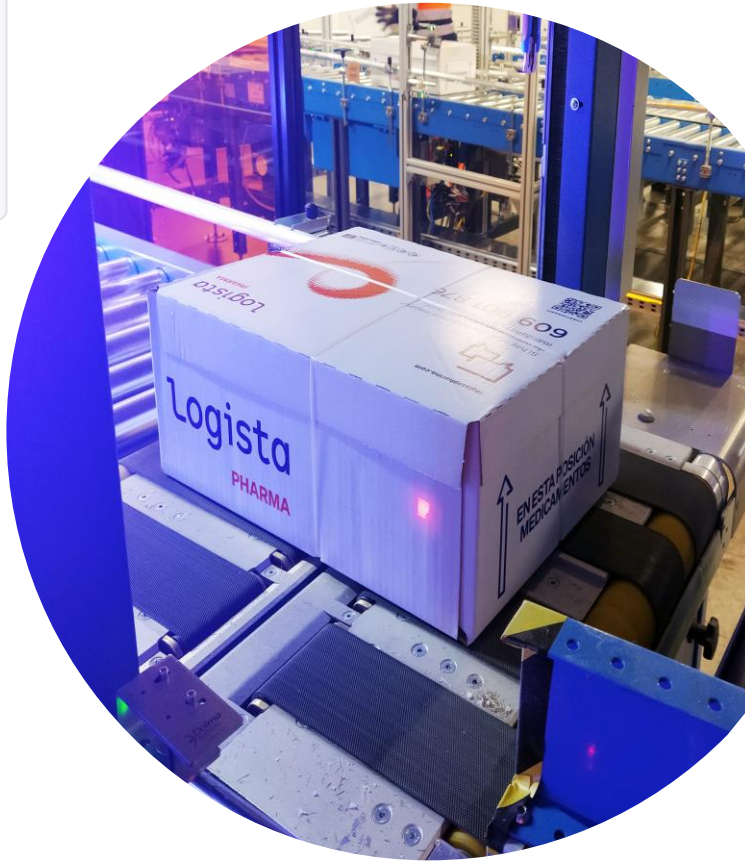
Alternative Performance Measures

Economic Sales definition and reconciliation

Economic Sales

Equivalent to Gross Profit and calculated by subtracting Procurements from Revenues. Management considers it a meaningful measure of fee revenue generated from distribution services and a useful view of financial performance.

€M	FY2026	FY2025
Revenues	13,837	13,536
Procurements	(11,997)	(11,728)
Economic Sales (Gross Profit)	**1,840**	**1,809**



Alternative Performance Measures

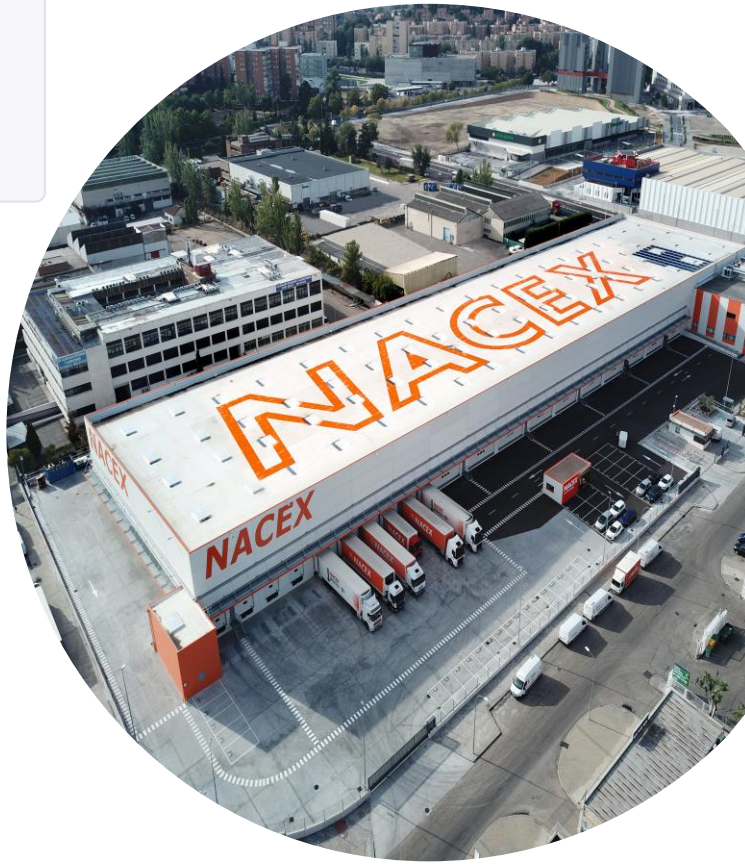
Adjusted EBIT definition and reconciliation

Adjusted EBIT

This indicator is calculated, basically, by deducting from the Operating Profit those costs that are not directly related to the revenue obtained by the Group in each period, thus facilitating the analysis of the Group's operating costs and margins.

The Adjusted EBIT is the main indicator used by the Group's Management to analyse and measure the progress of the business.

€M	FY2026	FY2025
Adjusted EBIT	**391**	**378**
(-) Restructuring costs and others	(13)	(5)
(-) Amortisation of acquired assets	(60)	(61)
Net profit/(loss) on disposals and impairment	(1)	6
Profit/(loss) from equity-accounting companies and others	1	1
Operating Profit (EBIT)	**317**	**318**



Alternative Performance Measures

Logista

Adjusted EBIT margin over Economic Sales

Calculated as Adjusted EBIT divided by Economic Sales. It is the main indicator used by Management to analyse profitability from the Group's typical activity.

€M	FY2026	FY2025	Δ
Economic Sales	1,840	1,809	1.7%
Adjusted EBIT	**391**	**378**	**3.3%**
Margin over Economic Sales	**21.2%**	**20.9%**	**33 b.p.**



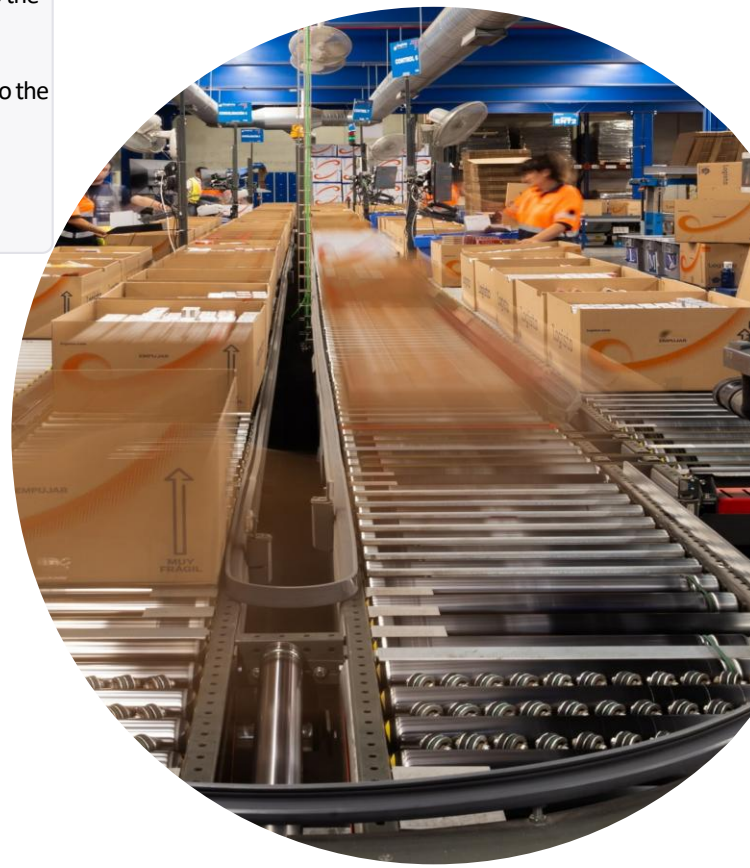
Alternative Performance Measures

Operating costs definition and reconciliation

Operating costs

These include the costs of logistics networks, commercial expenses, research expenses and head office expenses that are directly related to the revenues obtained by the Group in each period. It is the main figure used by the Group's Management to analyse and measure the performance of the costs structure. It does not include restructuring costs or amortisation of the assets derived from the acquisition of the French business, Speedlink, Carbó Collbatallé, Transportes El Mosca, Gramma Farmaceutici and BPS, because they are not directly related to the revenues obtained by the Group in each period.

Operating costs of each segment do not include the expenses of the corporate centre. However, the expenses of the corporate centre are included in the total Group's operating costs in order to show the operating behaviour of each geographical area.



Reconciliation with Consolidated Financial Statements

€M	FY2026	FY2025
Logistics network costs	1,332	1,322
Commercial expenses	78	73
Research expenses	2	2
Head office expenses	111	100
(-) Restructuring costs and others	(13)	(5)
(-) Amortisation of acquired assets	(60)	(61)
Operating Costs in management accounts	**1,449**	**1,431**

Alternative Performance Measures

Definitions of recurring and non-recurring items

Non-recurring costs

This term refers to those expenses which, although they might occur in more than one period, do not have continuity in time (unlike operating expenses) and only affect the accounts at a specific moment.
This figure helps the Group's Management to analyse and measure the performance of the Group's activity in each period.

Recurring operating costs

This term refers to those expenses which occur continuously, and which allow the Group's activity to be sustained. They are calculated from the total operating costs minus the non-recurring costs defined in the previous point.
This figure helps the Group's Management to analyse and measure efficiency in the activities carried out by the Group.

Restructuring costs

Costs incurred by the Group to increase the operating, administrative and commercial efficiency in our organisation, including the costs related to re-organisation, dismissals and closures or transfers of warehouses or other installations.

Non-recurring results

The year's results that do not have continuity during the year and only affect the accounts at a specific moment. Their amount is included in the operating profit.

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along the way,
all the way